# 10-Slide Guide to BioProcess Scale-Up



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# The Challenge of BioProcess Scale-Up

- ▶ It is Different
  - ► This is Not Discovery Research
  - ► This is Not Applied Research
  - ► This is Not Single Unit Operation Development
- ► It Requires a Different Set of Expertise
  - Engineering
    - Process
    - Mechanical
    - Automation
  - Mechanical Aptitude
- It is Expensive
  - So Is Failure
- ► It is Larger Scale
  - Don't Ignore Standard Scaling Rules to the Small Side





# "Begin with the End in Mind"

Stephen Covey: 7 Habits of Highly Effective People

- What does the commercial scale look like?
  - What are the unit operations?
  - What commercial type equipment is needed?
    - ► Feedstock Handling
    - Pumps/Valves/Conveyors
    - Reactors
    - Separation/Purification
    - Dewatering/Drying/Packaging
    - Waste Handling/Disposal
    - Automation
    - ► Environmental/Safety Features

- What Regulatory/Environmental Permits are Required?
- What Safety Features are Needed?
- What commercial type inputs are required and available?
  - Water Quality
  - Feedstock Quality
  - Chemicals





#### **Get Good Advice**

- Get Advice Early
- Internal Advice
  - Large vs Small vs Start-Up Company
  - Do you really have the full range of experiential expertise?
    - ▶ Theory is nice, but does it match with real world operations?
    - Successful Scale-Up/Commercial Experience
  - What are your weaknesses?
- External Advice
  - ► Fill Knowledge Gaps
  - Fill Experience Gaps
  - Provide an Alternative/Independent Perspective
    - ▶ Have you missed the forest for the trees?
    - ▶ Is there a different approach?
  - May provide synergistic value



# **Expect the Unexpected**

- Development Lags
  - Production Targets
  - Recovery Targets
- Equipment Failures
  - Breakdowns
  - Alternatives Needed
  - ► Fabrication Delays
- Personnel
  - ▶ What is Essential: Wants vs Needs
  - Engineers/Scientists vs Real World Operators
- ► It Will Take Longer and Cost More Than You Expect

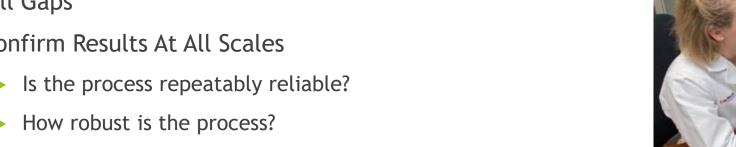


# **Develop Key Data**

- Get the Right Data
  - Technical Data
  - **Economic Data**
- Get Data, Get Lots of Data
  - Over Sample
  - Over Instrument
  - Analyze
  - Make Data-Driven Decisions
- Fill Gaps
- Confirm Results At All Scales

  - - ► Can it survive process upsets?







# The Integrated Pilot Plant

- ► How Big is Big Enough?
  - ► Integrate ALL Unit Operations
- Avoid Shortcuts
- Build/Operate
  - Self-Perform
  - Do you have the proven expertise?
    - Design
    - Procurement
    - Construction
    - Operation

- Pilot Plant Service Provider
  - What Unit Operations are Missing?
    - ► Can they be added at the needed scale?
  - Do they have the proven expertise?
    - Yes/No
    - ▶ Do you have the missing expertise?
- Complete 1,000-Hour Integrated Campaigns
  - ▶ Did They Meet Expectations?
  - ► Why/Why Not?
  - ▶ Were There Operational Hiccups?
  - Are They Show Stoppers?



#### Do You Need a Demonstration Plant?

- ► What is the scale ratio from integrated pilot plant to commercial?
- What Unit Operations are Unproven at 1/10 Commercial Scale?
- ► Can a Demo Plant Have Commercial Applications?
- ► What is your tolerance for risk?

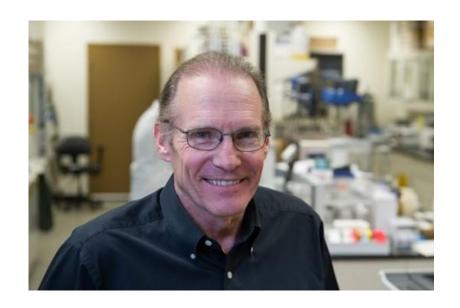


#### Conclusions

- "Begin with the End in Mind"
- Get Good Advice Internal and External
- Expect and Prepare for the Unexpected
- Make Data-Driven, NOT Emotional Decisions
- Establish a Fully Integrated Pilot Plant with Commercial Size Components
- Scale-Up Shortcuts are often Illusions of the Solutions They Pretend To Be
- Conduct Successful, 1,000-Hour (minimum), Fully Integrated Performance Runs
- ▶ Demonstrate Unproven Unit Operations at 1/10 Scale of Minimum Commercial Scale



#### Thank You!



Accredited Member



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Background: 40+ years senior/executive experience in technology development, scale-up, and commercialization, technology due diligence, business development, and expert witness services

Consulting/advisory services to developers, companies, and investors in the US and internationally



Expertise: World's largest bioeconomy consulting group - over 100 subject matter experts (SME's)- all areas of the bioeconomy.

Approach: Customized interdisciplinary teams to meet exact needs of specific projects.

POC: Handle projects with one agreement and single point of contact.

Cost Advantage: Single POC = lower administrative costs = lower project cost.